



BUILDING COMMUNITIES TOGETHER



Caring
Communities



Healthy
Communities



Inclusive
Communities



Learning
Communities



Sustainable
Communities



BUILDING COMMUNITIES TOGETHER

Our theme carries special meaning this year as we celebrate SG60. Sixty years of nation-building have shown that Singapore's strength lies not only in what we achieve, but in how we care for one another. This spirit of collective action is at the heart of "Building Communities Together".

For the Community Development Councils (CDCs), this means bringing together the resources, expertise and capabilities needed to turn ideas into action. By working across sectors and creating opportunities for residents and partners to contribute, the CDCs help translate collective effort into meaningful outcomes for our communities.

OUR MISSION

AGGREGATING

resources and needs
in the community

BUILDING

the capabilities of our
residents and partners

CONNECTING

stakeholders with
communities



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A YEAR IN REVIEW

United by a shared commitment to improving residents' lives, the Community Development Councils work with partners across our neighbourhoods to build stronger, more connected communities by helping households manage costs, encouraging active lifestyles, lifelong learning and greater access to support.

SUPPORTING HOUSEHOLDS THROUGH EVERYDAY NEEDS

The CDC Vouchers and SG60 Vouchers Schemes provided practical support for daily essentials, helping households manage cost-of-living pressures and benefitting local businesses.

STAYING ACTIVE AND CONNECTED

Residents were encouraged to get out and discover their neighbourhoods through five Walking Trails @ CDC – self-guided digital experiences developed with GovTech that combined local discovery with interactive activities and rewards.

BUILDING SKILLS FOR THE FUTURE

As employment landscapes evolve, SkillsFuture @ CDC helped residents explore learning and career pathways through five district-level festivals focused on the Care, Digital and Green economies. The festivals brought together employers, training partners and residents through workshops, industry talks and career opportunities.

UNDERSTANDING RIGHTS AND ACCESSING SUPPORT

Making legal knowledge accessible is another part of strengthening community resilience.

Through Law Awareness Weeks @ CDC 2025, the CDCs and Pro Bono SG brought free webinars and community legal talks to residents on issues ranging from scams and workplace rights to family matters and end-of-life planning. These efforts reflected the CDCs' commitment to building stronger, more connected communities where everyone belongs, contributes and thrives.

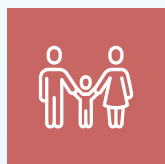


**\$500**

in CDC Vouchers provided to eligible households under the CDC Vouchers Scheme 2025.

**CLOSE TO \$4 BILLION**

spent through CDC and SG60 Vouchers since 2021, supporting families and neighbourhood businesses.

**ABOUT 1.33 MILLION HOUSEHOLDS**

supported through the CDC Vouchers Scheme.

**MORE THAN 280 EVENTS AND PROJECTS**

organised across the districts to commemorate SG60.

**3 MILLION SINGAPOREANS**

approximately 1.1 million seniors and 1.9 million adults received SG60 Vouchers.



THE FIVE DISTRICTS

CENTRAL SINGAPORE DISTRICT



CENTRAL SINGAPORE DISTRICT

Ang Mo Kio, Bishan-Toa Payoh, Jalan Besar, Tanjong Pagar GRCs, and Jalan Kayu, Kebun Baru, Marymount, Potong Pasir, Queenstown, Radin Mas, and Yio Chu Kang SMCs

NORTH EAST DISTRICT



NORTH EAST DISTRICT

Pasir Ris-Changi, Punggol, Sengkang, Tampines GRCs, and Tampines Changkat SMC

NORTH WEST DISTRICT



NORTH WEST DISTRICT

Holland-Bukit Timah, Marsiling-Yew Tee, Nee Soon, Sembawang GRCs, and Bukit Panjang and Sembawang West SMCs

SOUTH EAST DISTRICT



SOUTH EAST DISTRICT

Aljunied, East Coast, Marine Parade-Braddell Heights GRCs, and Hougang and Mountbatten SMCs

SOUTH WEST DISTRICT



SOUTH WEST DISTRICT

Chua Chu Kang, Jurong East-Bukit Batok, West Coast-Jurong West GRCs, and Bukit Gombak, Jurong Central, and Pioneer SMCs

OUR COMMITTEES



Chapter 1

CARING COMMUNITIES



60 years of nationhood have shown us that Singapore's greatest strength lies in its people and communities, their empathy and compassion, and a culture of giving that has grown stronger with every generation. The CDCs strengthen this social fabric through support programmes, partnerships and networks that uplift residents.

By weaving diverse communities into a tapestry of meaningful relationships, care and support, we empower individuals, build resilience and ensure everyone has someone to turn to.



CDC VOUCHERS SCHEME 2025 (MAY)



Prime Minister and Minister for Finance, Mr Lawrence Wong and five Mayors launched the CDC Vouchers 2025 (May) on 13 May 2025



Prime Minister and Minister for Finance, Mr Lawrence Wong and Mayor of North West District, Mr Alex Yam engaging a member of the public

Announced in Budget 2025, all Singaporean households received an additional \$800 in CDC Vouchers to help with daily expenses. The vouchers were distributed in two tranches — \$500 in May 2025 and \$300 in January 2026. For the May 2025 tranche, \$250 could be spent at participating hawkers and heartland merchants, and \$250 could be spent at participating supermarkets.

Approximately 1.33 million households were eligible, reflecting the broad reach of a scheme designed to support all Singaporeans. At its core, the CDC Vouchers Scheme provided tangible relief by helping households offset everyday expenses such as groceries and meals.

Beyond supporting households, the scheme also provided vital support to local businesses, particularly the hawkers, heartland merchants and supermarkets.

“ It means a lot to know that we are being taken care of through this scheme by being able to cope with our everyday expenses.”

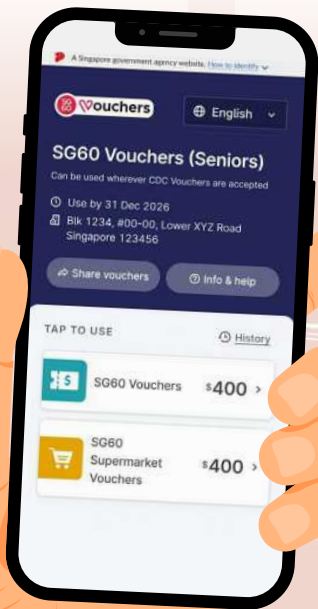
Tan Mui Keow
Resident

LAUNCH OF SG60 VOUCHERS (JULY)

The SG60 Vouchers were introduced as part of the SG60 Package announced at Budget 2025 to commemorate Singapore’s 60th year of independence and to recognise the contributions of Singaporeans to the nation’s progress.

The SG60 Vouchers were rolled out in two phases. On 1 July 2025, all Singapore Citizens aged 60 and above in 2025 received \$800 in SG60 Vouchers. This was followed by the launch of the SG60 Vouchers (Adults) on 22 July 2025, under which all Singapore Citizens aged 21 to 59 in 2025 received \$600 in SG60 Vouchers.

At launch, approximately 1.1 million seniors were eligible for the SG60 Vouchers (Seniors), while about 1.9 million adults were eligible for the SG60 Vouchers (Adults). The vouchers formed part of the Government’s broader efforts to recognise Singaporeans’ contributions to nation-building while providing support for daily expenses and boosting spending in local communities.



MORE THAN
\$1.35 BILLION

in SG60 Vouchers spent



MORE THAN
\$697 MILLION

spent at participating hawkers and heartland merchants



OVER
23,000

participating hawkers and heartland merchants in 2025



\$652 MILLION

spent at participating supermarkets

Data as at 31 December 2025. SG60 Voucher spending figures derived from reported utilisation by eligible Singaporeans aged 21 and above. Sources: The Straits Times, 2 January 2026; CDC Vouchers Scheme, Speech by Mayor Low Yen Ling at the Launch of CDC Vouchers Scheme 2026 (January), 2 January 2026.

“

We really want to encourage our fellow Singaporeans of all ages to claim the SG60 Vouchers digitally from the comfort of their home by scanning the reverse side of this very beautiful SG60 postcard.”

Ms Low Yen Ling

Chairman, Mayors' Committee



Personalised postcards from the Prime Minister



The artists behind the six SG60 Vouchers commemorative postcards gathered with their selected artworks, celebrating the creativity, diversity and community spirit, marking Singapore's 60th year of independence

“

The SG60 Vouchers are our way of recognising the contributions of all Singaporeans in our nation-building journey.”

Mr Lawrence Wong
Prime Minister



CDC VOUCHERS SCHEME 2026 (JANUARY)

The eighth tranche of CDC Vouchers was launched on 2 January 2026, providing eligible Singaporean households with \$300 in vouchers as part of ongoing efforts to help with daily expenses and support participating hawkers and heartland merchants.

This tranche was part of the Government's Assurance Package, designed to help households manage daily expenses while supporting local businesses. Households could claim their vouchers digitally via the RedeemSG using Singpass and share them with household members through a unique voucher link.

At the launch, it was announced that over 23,000 hawkers and heartland merchants, alongside eight supermarket chains, accepted the vouchers. The scheme strengthened support for neighbourhood businesses while providing households with greater flexibility in their spending.

By embedding support within everyday community life, the CDC Vouchers Scheme does more than ease financial pressures; it also creates opportunities for residents to interact with their communities and support our hawkers and heartland merchants.



Mr Gan Kim Yong, Deputy Prime Minister and Minister for Trade and Industry, together with the CDC Mayors and community leader, launched the CDC Vouchers Scheme 2026 (Jan) on 2 Jan 2026

“Beyond households, the CDC Vouchers also play an important role in supporting our heartland economy... This is what we hope to achieve through our CDC Vouchers scheme – support households; help local heartland businesses; and strengthen community ties.”

Mr Gan Kim Yong

Deputy Prime Minister and Minister for Trade and Industry



Resident jobseekers receive accessible, personalised and localised employment support that connects them with suitable nearby jobs



Jobs Nearby @ CDC supports the national effort to help Singaporeans seize employment opportunities amid an evolving economic landscape

JOBS NEARBY @ CDC

To connect resident jobseekers with employment opportunities in their neighbourhoods, the five Community Development Councils (CDCs) launched Jobs Nearby @ CDC.

Jobs Nearby @ CDC serves as a network of accessible touchpoints across all five CDC districts for residents seeking employment near their homes. The initiative integrates dedicated digital platforms, Community Job Clinics, and a network of Job Ambassadors to guide residents through every step of their job search.

Beyond the digital platform, Community Job Clinics serve as physical nodes embedded within the community, providing residents with direct access to employment resources and support services close to home. Complementing these are Job Ambassadors, who raise awareness of opportunities and personally connect residents to assistance, ensuring that no one has to navigate the job search alone.

“

I want to thank my Job Ambassador, Mr Loges for helping me find a job, keeping me updated on the job fairs, telling me what jobs to try and also talking to me before the interviews. The job fair was very useful to meet the employers and talk to them.”

Pauline Lim
Resident Jobseeker

GIRAFFESG @ CENTRAL

Launched in 2015, GiraffeSG is a Central Singapore CDC movement encouraging individuals to “stick their necks out” for the common good. Scaled up as GiraffeSG @ Central, it supports the Forward Singapore vision by nurturing a caring “We-First” society.

Through the GiraffeSG Campaign, public art installations by local artists with disabilities encouraged individuals and organisations to volunteer and donate. It also featured functional giraffe statue-benches, co-created with the Nanyang Academy of Fine Arts (NAFA) and installed in prominent public spaces. The benches encouraged people to pause, reflect and take action.

In addition, the GiraffeSG Do-Good Grant provides funding and guidance for tertiary students to lead community projects for Central Singapore residents. More than 3,000 student volunteers have been engaged, helping to build stronger, more connected and caring communities.



The newly unveiled GiraffeSG statue-benches bring art and community action into everyday public spaces, inviting the public to pause, reflect, and do good



Central Singapore CDC with Nanyang Academy of Fine Arts (NAFA), venue partners United Overseas Bank Limited, Gardens by the Bay, Mapletree Investments Pte Ltd, National Gallery Singapore, One Holland Village and Suntec REIT and Artists (Johnny Lau, Koh Kai Ting, Nur Iman, Diamond Nabilah Misson and Loi Cai Xiang) at the unveiling of the GiraffeSG statue-benches at NAFA on 27 January 2026

“

Through this collaboration with Central Singapore CDC, our alumni artists translated values of care, inclusion and responsibility into meaningful works of art.”

Mrs Tan-Soh Wai Lan

President of Nanyang Academy of Fine Arts

BUSINESS FOR GOOD @ CENTRAL

Central Singapore CDC works hand in hand with organisations that go beyond businesses to serve the community. By contributing their time, resources and expertise, these organisations make a difference in residents' lives and help build a caring and resilient district.

KITCHEN OF LOVE

Kitchen of Love @ Central marks a new chapter in Central Singapore CDC's 15-year partnership with Si Chuan Dou Hua. The refreshed collaboration transformed festive restaurant dining into a pop-up mobile kitchen, bringing quality meals directly to heartland communities.

Through shared meals and live performances, the initiative fostered connection and belonging. It also expanded the CDC's reach through a purpose-driven corporate partnership, channelling corporate social responsibility efforts into meaningful community value.

Designed to be sustainable and replicable, the mobile kitchen creates opportunities for volunteers and grassroots leaders to contribute. Since its launch, it has served more than 700 residents and seniors across Central Singapore.



Ms Linda Loke, Director of F&B (Si Chuan Dou Hua) serving breakfast at the pop-up mobile kitchen



Mayor Denise Phua, Ms Wee Wei Ling (Executive Director, Si Chuan Dou Hua) and donors serving quality meals to residents

ACCOR SOLIDARITY DAY 2025

Building on a partnership with Accor since 2008, Accor Solidarity Day brought vulnerable seniors, volunteers and Accor staff together for an afternoon of companionship and festive cheer.

In 2025, 240 seniors from Toa Payoh Central Division took part, demonstrating how long-standing partnerships can continue to make a meaningful community impact.



Residents being warmly welcomed at Novotel Singapore on Stevens for Accor Solidarity Day 2025

GIFT OF LOVE

Gift of Love brought corporate partners and volunteers together to support vulnerable residents and lower-income families.

In 2025, the CDC partnered with Unilever, engaging 25 grassroots divisions, Jalan Besar Active Ageing Centre, and students from Republic Polytechnic and Singapore Polytechnic. Unilever staff volunteers supported home-cleaning visits, while 60,000 care packs were distributed across Central Singapore. Through DOTS Academy @ Central, 50 youths also gained exposure to a global corporate environment. The partnership expanded the CDC's volunteer pool and strengthened its reach across diverse segments of the community.



Mayor Denise Phua and Unilever International CEO, Mr Aseem Puri handing over the SG60 care packs to residents of Kampong Glam

“

This ongoing collaboration reflects our belief that doing good is not a one-off act, but a continuous commitment, strengthened when we come together as a community, sharing blessings and joy one meaningful dish at a time.”

Ms Wee Wei Ling

Executive Director of Si Chuan Dou Hua Restaurant

NORTH WEST SUPPORT GRANT

North West CDC launched the North West Support Grant to help Singaporean households cope with rising cost-of-living pressures. The grant empowers Divisions within the North West District to design targeted social programmes tailored to the specific needs of their local communities, ensuring residents receive timely and meaningful support.

One such initiative is The \$ Deals programme, which provided residents with a range of daily necessities at \$1, directly addressing the cost-of-living pressures felt on the ground.



Such initiatives help strengthen our community and it makes us feel more connected to each other. I hope to see more of these meaningful initiatives in the future."

Sally Chua

Recipient of the SG60 Canberra Cares Distribution, an initiative funded by the North West Support Grant



Mayor of North West District, Mr Alex Yam, serving a resident at the MY \$1 Deal programme



Grassroots Adviser Mr Liang Eng Hwa engaging residents at the Bukit Panjang \$1 Deals event

MAYBANK SG60 SILVER BUDDIES @ SOUTH EAST

South East CDC and Maybank launched a new community partnership, Maybank SG60 Silver Buddies @ South East, on 2 July 2025. The initiative marked Maybank Singapore's 65th anniversary and was supported by a \$65,000 donation and increased volunteer efforts to support vulnerable seniors.

Throughout the year, Maybank volunteers spent time with seniors through grocery shopping, communal meals, house cleaning, festive celebrations and care pack distributions, building meaningful connections and providing companionship.

A key milestone was The Kindness Market on 27 September 2025, held as part of Maybank's Global Corporate Responsibility Day. More than 2,000 beneficiaries selected about \$100 worth of daily essentials using a Kindness Credits system that encouraged budgeting and thoughtful spending, while giving them the dignity of choice.



I'm very happy that we can go out and mingle with other seniors. Through these sessions, I've made good friends."

Mdm Tan Guat Ngor

Senior beneficiary from Peacehaven Bedok Arena, The Salvation Army



Grassroots Adviser Ms Hazlina Abdul Halim accompanied a senior beneficiary as she shops at The Kindness Market, guided by a Maybank volunteer



Mayor Dinesh Vasu Dash joining seniors and Maybank staff and volunteers for a day of performances, lunch and games at the launch of the Maybank SG60 Silver Buddies @ South East

VALUE MEALS @ SOUTH WEST



DPM Gan Kim Yong and Mayor Low Yen Ling launching the Value Meals @ South West initiative together with Select Group



Resident Mdm Lim Chwee Lian checking out the value meal options

The South West CDC, in partnership with Select Group, launched Value Meals @ South West to help bring quality, affordable and accessible meal options to residents in the district.

As part of the initiative, around 80 vending machines have been deployed across the South West District, such as HDB void decks in heartland locations, where residents can enjoy ready-to-eat halal meals at \$3 or less. Operating 24/7, the machines provide convenient access to a diverse range of meal options, from sandwiches to local favourites.

“

We believe that no one should have to worry about affording a simple meal, and partnering with South West CDC allows us to make a real impact by ensuring that quality meals remain accessible to those who need them most.”

Mr Vincent Tan
Managing Director of Select Group

Chapter 2

HEALTHY COMMUNITIES



A healthy Singapore is one where healthy lifestyles and wellbeing are part of everyday life, from a walk through the neighbourhood to a shared activity with a friend. As we mark 60 years of progress, the CDCs continue to promote healthy lifestyles, encourage residents to bond, and empower them to take charge of their own health.



LAUNCH OF WALKING TRAILS @ CDC (AUGUST 2025)

Launched in collaboration with the Government Technology Agency (GovTech), the Walking Trails @ CDC initiative is a self-guided digital experience that combines neighbourhood exploration with interactive routes and rewards. Participants access the trails through CrowdTaskSG to complete location-based activities and checkpoints while learning about local landmarks, places of interest, and neighbourhood stories.

At launch, five uniquely curated trails were introduced across the five CDC districts, allowing participants to explore local landmarks, park connectors and transport nodes.



Singapore citizens and permanent residents aged 15 and above with Singpass and CrowdTaskSG accounts can log in to start walking



Participants at the Rail Corridor

LAUNCH OF WALKING TRAILS @ CDC (HERITAGE EDITION)(MARCH 2026)



Participants gathered for a commemorative photo at the iconic Masjid Sultan Mosque checkpoint along the Walking Trails @ CDC Heritage Edition trail

Building on the success, a heritage version was introduced. Developed in partnership with the National Heritage Board (NHB) and GovTech, the Heritage Edition incorporates heritage-themed content featuring local landmarks, cultural sites, and historical narratives that showcased the unique identity of Singapore's neighbourhoods.

This edition has broadened engagement by providing residents with accessible, self-guided experiences that combine wellness with heritage appreciation and storytelling.

“ The colourful murals are eye-catching, while the old-school atmosphere feels comforting and familiar. It feels like home.”

Mr Alex Wong

Chairman of Crawford Residents Network's Kampong Glam Division



Launch of Walking Trails @ CDC (Heritage Edition) by Ag Minister David Neo and the five Mayors

NORTH EAST CANCER WARRIOR SUPPORT SCHEME



Mayor Baey Yam Keng, together with Advisers of Tampines GRC, launching the North East Cancer Warrior Support Scheme (Colorectal Cancer)



Resident learning about the North East Cancer Warrior Support Scheme (Colorectal Cancer)

Building on the success of the North East Cancer Warrior Support Scheme (Breast Cancer), North East CDC partnered with SingHealth to expand the scheme to include Colorectal Cancer. This reflected the shared commitment to supporting residents at every stage of their health journey, from screening and assessment to treatment and recovery.

The North East Cancer Warrior Support Scheme (Colorectal Cancer) provides up to \$15,000 in financial assistance, should eligible beneficiaries receive a positive FIT result (within a period of 12 months from the date of approval of scheme, and automatically extended to cover another 12 months should the beneficiary require further diagnosis and treatments).

Through initiatives such as the North East Cancer Warrior Support Scheme (Colorectal Cancer), North East CDC supports residents at every stage of their care, offering reassurance throughout the process while encouraging residents to take proactive steps towards their health and undergo early screening.

“With the North East Cancer Warrior Support scheme, I was less worried about the financial burden, and it provided me with the assurance and support I needed on this journey.”

Sally Lim

Beneficiary of North East Cancer Warrior Support Scheme



Mayor of North West District, Mr Alex Yam and the winners of Street Dance @ North West



A dancer showcasing his freestyle dance moves

STREET DANCE @ NORTH WEST

The first-ever Street Dance @ North West provided an exciting platform for youths to showcase their talent alongside like-minded individuals who share their passion for street dance.

The competition celebrated a range of dance styles, from hip-hop to locking and popping, giving youths the opportunity to express themselves through dance.

Beyond the competition, the event also created a vibrant space for youths to come together, forge new friendships, and build meaningful connections that extend beyond the dance floor.

“Dance is a very social thing, and sharing a common passion can bring youths together beyond language or background.”

Muhammad Fazil

Champion of the Open Style Youth (Age 12 - 35) 2V2 Category

FAIRPRICE GROUP WALK FOR HEALTH @ SOUTH EAST

Formerly celebrated as FairPrice Walk for Rice+ @ South East, the initiative has evolved into the dynamic FairPrice Group Walk for Health @ South East. This transformation signifies more than just a name change; it marks a pivot toward a holistic vision of wellness, proving that true vitality is about much more than just the steps we take.

Another key shift in this edition was the move from distributing fixed grocery items, such as rice and oats, to providing beneficiaries with \$100 worth of supermarket vouchers. This empowered them to choose groceries that best suited their individual needs and preferences.

The initiative not only encourages a holistic approach to health and wellness but also creates meaningful opportunities for connection and care, benefiting both volunteers and beneficiaries alike.



Mayor Dinesh Vasu Dash, Speaker Seah Kian Peng, partners and participants got energised during the warm-up session before the mass community walk at the launch of FairPrice Group Walk for Health @ South East 2025



The vouchers and Healthy Grocery Trip have enabled me to buy healthier food choices for my family, thanks to the recommendations from the HP Inc. volunteer. ”

Mdm Aisah D/O K Alavikutty

Senior beneficiary from Sunlove Active Ageing Centre @ Eunost



Westwood Primary School students sharing their school's wellbeing initiatives at the launch of Healthier Schools @ South West 2025



An educator presenting at the Wellbeing Seminar, where participants explored ways to exchange ideas and resources in support of student wellbeing

HEALTHIER SCHOOLS @ SOUTH WEST

The South West CDC launched the refreshed Healthier Schools @ South West programme to nurture resilient, well-rounded students. By encouraging healthier habits from a young age, the programme promotes students' physical, mental and emotional wellbeing.

The programme helps schools integrate wellness into everyday learning and school life. Guided by five community goals — Eat Smart; Move More; Think Bright; Be Wise, Be Kind; and Rest Well — it encourages holistic wellbeing while addressing emerging issues such as cyberbullying, mental health challenges, and excessive screen use.

By strengthening partnerships between schools, families and community stakeholders, Healthier Schools @ South West offers a sustainable, community-based approach to embedding health and wellness into daily life. In doing so, it supports the national vision of a healthier Singapore by helping young people build lifelong healthy habits and positive mindsets.

“

Mental wellbeing is very important for child growth and development. At the end of the day, we want to show the students that we are always standing by them.”

Mdm Aneesah

Subject Head for Student Wellbeing and Discipline Teacher at Hua Yi Secondary School

Chapter 3

INCLUSIVE COMMUNITIES



The Singapore we build for the next 60 years will be shaped by how well we include everyone in its story. By embracing and involving different segments of society, we can strengthen the social fabric of our communities, creating opportunities for people of all abilities, ages and backgrounds to participate, contribute and connect. The CDCs are committed to fostering a sense of belonging where everyone has a part to play and feels valued.



SG60 WECARE ARTS EXHIBITION @ CDC

Curated by the National Gallery Singapore, the SG60 WeCare Arts Exhibition @ CDC brought over 780 seniors, youths, persons with disabilities, and underserved community groups together through a shared platform for artistic expression and community engagement. Participants contributed 30 artworks and took part in arts activities that fostered self-expression, confidence, and social connectedness.

The exhibition's theme, 'Our Community: SG60 and Beyond,' invited Singaporeans to celebrate their collective identity, reflect on 60 years of nation-building, and envisioned a hopeful future. A key highlight of the exhibition was the opportunity for beneficiaries to showcase their artworks at a national arts venue, providing greater visibility and recognition for their creative contributions. The exhibition is also available online through the CDC website's virtual exhibition, allowing a wider audience to view and appreciate the artworks.

Through arts participation and community collaboration, the initiative, supported by the National Arts Council, provided meaningful opportunities for residents from diverse backgrounds to connect, contribute, and celebrate Singapore's shared story during SG60.



Guest of Honour Minister Edwin with artist beneficiaries



SG60 & Beyond: Hopes in Every Corner, Dreams in Every Brick by New Life Community Services - New Life Student Care (Woodlands)



I really enjoyed being part of the WeCare Arts Fund programme. Helping to choose the building's colours and painting it with others for our artwork was a fun and exciting experience. This project showed me how creativity can bring people together, and it inspires me to keep learning and exploring new things."

Leong Huang

Beneficiary from New Life Community Services - New Life Student Care (Woodlands)



Residents celebrating Singapore's rich cultural heritage at the Marymount Cultural and Dance Festival, held in the spirit of SG60



Residents of all abilities taking part in the Wheelathon at Teck Ghee's SG60 Carnival, celebrating diversity and community care through a parade of decorated wheelchairs, bicycles, and rollerblades

SG60 FUND @ CENTRAL

The SG60 Fund @ Central supported divisions in commemorating Singapore's 60th year of independence through outreach programmes and community events that brought residents together across Central Singapore District.

More than 280 events and around 450,000 residents, with each programme reflecting the unique character of its division and community. Activities ranged from countdown parties and family carnivals to movie screenings, SG60 Wish Walls and resident talent showcases.

By creating inclusive opportunities for residents of all ages to connect and celebrate, the initiative strengthened community bonds, encouraged a spirit of care and contribution, and fostered a stronger sense of belonging and community in the spirit of SG60.



My family and I had a wonderful time at the SG60 Golden Years Carnival. The festive food, games and performances brought residents of all ages together to celebrate Singapore's 60th anniversary and strengthen our sense of community."

Mrs Lim

Resident of Yio Chu Kang

THE PURPLE COLLECTIVE @ CENTRAL

The Purple Collective @ Central brought people together to celebrate the abilities of persons with disabilities (PWD), foster inclusion and build a community where everyone belongs, creating opportunities for meaningful connections and lasting social impact.

THE PURPLE PARADE 2025

In its 13th year, The Purple Parade became a signature SG60 event. As Singapore's largest movement supporting inclusion and celebrating the abilities of persons with disabilities, it brought together all five CDC districts for the first time. More than 290 organisations and 2,200 volunteers were involved, reaching 45,000 people through the main event and community activations.

The SG60 edition called on Singaporeans to Care, Connect, and Contribute. It empowered individuals and organisations to champion inclusion within their communities, extending the movement's impact beyond the event itself.



Over 15,000 participants came together in a sea of purple at The Purple Parade 2025, championing inclusion and celebrating the abilities of persons with disabilities



Prime Minister Lawrence Wong at The Purple Parade 2025, alongside Minister David Neo and the attendees

THE PURPLE SYMPHONY – SYMPHONY OF FRIENDSHIP 2.0 @ KUALA LUMPUR

Started by Central Singapore CDC in 2015, The Purple Symphony has grown into Singapore's largest inclusive orchestra, bringing musicians with and without disabilities together through music.

In 2025, the orchestra returned to Malaysia for Symphony of Friendship 2.0, building on its 2023 concert in Johor Bahru. Organised by Yayasan Raja Zarith Sofiah Negeri Johor and Temasek Foundation, and graced by Her Majesty Raja Zarith Sofiah, Queen of Malaysia, the concert brought together more than 150 musicians and strengthened ties through inclusive music-making.



The Purple Symphony at the Symphony of Friendship 2.0 Concert in Kuala Lumpur at the PETRONAS Philharmonic Hall, KLCC



Temasek Foundation works with partners across Asia including Singapore to create opportunities that uplift lives and strengthen social resilience. The Purple Symphony is an example of this belief in action as an inclusive orchestra where musicians with and without disabilities make music side by side, united by passion and purpose.

Temasek Foundation is honoured to support The Purple Symphony in its journey, and to advance the disability inclusion movement towards building a more inclusive society for all."

Mr Ng Boon Heong

Chief Executive Officer, Temasek Foundation

SHAPING HEARTS 2025 (NORTH EAST CDC)



DPM Gan Kim Yong, Mayor Baey Yam Keng and Advisers of the North East District at ARTfully Able @ Punggol Digital District



DPM Gan Kim Yong and Mayor Baey Yam Keng putting the finishing touches on Singapore's longest hand-painted wall mural at Punggol Digital District

With the theme Art Beyond Limits, Shaping Hearts 2025 invited the community to reimagine what art can be. Through immersive exhibitions, a first-of-its-kind fashion runway, and public installations in everyday spaces, the festival celebrated the creativity of artists with disabilities and showed that artistic expression knows no boundaries.

With the support of the community, North East CDC raised over \$1.2 million, empowering artists with disabilities and affirming the value of their creative voices. The year also saw the co-creation of Singapore's longest hand-painted wall mural 'Our Punggol Story', which spans 132 metres. The mural was brought to life by Shaping Hearts artists Simeon Tan and Ezra Chan, alongside the Punggol Community, Punggol Digital District stakeholders and Tell Your Children Creative Studios.

“

Through Shaping Hearts, I found a platform to share my art with a wider audience and feel encouraged to keep creating.”

Muhammad Ridhwan Masli
Shaping Hearts Artist

NORTH WEST YOUTH ASSEMBLY (YA)



Mayor of North West District, Mr Alex Yam, with our North West Youth Assembly (NWYA) members



A YA member engaging the children at a community event

North West Youth Assembly (YA) comprises young leaders aged 14 to 35 who have a passion for making a positive impact in our community.

Working hand-in-hand with the North West CDC, the youth volunteers took ownership of self-initiated programmes and implement impactful community projects such as YA Paints and YA Cleans that connect with and uplift residents across the North West District.

Nominated by their secondary schools within the North West District, these young leaders embarked on an enriching one-year programme that equipped them with essential skills and exposed them to opportunities to contribute positively to the lives of those around them. Beyond the one year, the programme provided young people with a platform to channel their energy and passion into giving back to the community - helping them grow as individuals and nurturing our next generation of leaders.

“ Seeing how my volunteering efforts can directly impact residents living in the North West District brings me great joy and encourages me to continue volunteering.”

Foo Yong Huei Rebecca
YA volunteer



Mayor Dinesh Vasu Dash sharing a warm moment with potential partners from the South East District



EY volunteers connecting with seniors during a community gathering, following EY's donation of supermarket vouchers to help them cope with the rising cost of living

CLUB SOUTH EAST 100 (CLUBSE100)

ClubSE100 is South East CDC's initiative that brings together individuals, organisations and partners who believe in uplifting others through the power of collective giving. With a minimum commitment of \$100 a month for individuals or \$10,000 for organisations, donors become part of a caring community dedicated to making a meaningful difference in the lives of vulnerable residents.

Contributions help put food on the table through supermarket and food vouchers, support families in clearing utility arrears, and create opportunities for youth through sports and academic coaching. Through these programmes, every donation is transformed into meaningful, practical support that brings hope, eases everyday challenges, and empowers families to move forward with confidence.



Seeing ClubSE100 grow from an idea into a community that is making a real difference for vulnerable residents has been incredibly rewarding."

Ms Arielle Koh

Manager (Community Projects), South East CDC

YOUTH FESTIVAL @ SOUTH EAST

Youth Festival @ South East 2026 was the inaugural edition of South East CDC's annual signature youth programme that brought together close to 2,000 young Singaporeans to connect, learn, and engage across career, finance, and lifestyle interests. Through a mix of workshops, panel discussions, networking opportunities, and interactive booths, the festival provided a platform for youth to gain practical knowledge while fostering social cohesion and meaningful connections among participants from diverse backgrounds.

FORMATION OF NEW PARTNERSHIPS

The festival saw the formation of several new and significant partnerships with organisations such as Google, LinkedIn Singapore, The Woke Salaryman, and Changi Airport Group. These collaborations strengthened PA's network and created opportunities for future partnerships that extend the festival's impact beyond the event itself.

As a flagship youth engagement platform, Youth Festival @ South East will continue as an annual event to support young Singaporeans in their career development, financial literacy, and overall well-being, while deepening partnerships across the public, private, and people sectors.



Mayor Dinesh Vasu Dash with Guest of Honour Minister Indranee Rajah, Mayor Low Yen Ling, PA Deputy Chief Executive Mr Lee Chung Wei and partners (Tote Board, Singapore Pools, SMRT) at the launch of Youth Festival @ South East on 14 March 2026



South East Youth Ambassadors (SE-YA) sharing about past and upcoming programmes with fellow youth



Youth Festival gave me a glimpse of what it looks like when curiosity and purpose come together. That's something I'll carry with me long after the event."

Ms Fiona Quek
SE-YA volunteer

FESTIVE CHEERS @ SOUTH WEST 2025

Festive Cheers @ South West is the South West CDC's annual three-month initiative that brings festive cheer to vulnerable households across the district. From December 2025 to March 2026, it benefitted 8,000 households across the South West District through festive activities and the distribution of South West Festive Cheers Packs and festive gifts.

With support from Koh Kock Leong Enterprise Pte Ltd and P&G Singapore, about \$700,000 worth of South West Festive Cheers Packs were distributed. The packs included food and essential household items worth about \$88 each, aimed at providing relief to families by easing their day-to-day household expenses.

P&G Singapore volunteers also prepared personalised gifts for 80 children and families from Chua Chu Kang GRC and Bukit Gombak SMC. Thoughtfully matched to each family's wishes and needs, the gifts ranged from school essentials to board games, making the festive season even more meaningful.

This year, youth volunteers from the Girls' Brigade Singapore, Girl Guides Singapore and Singapore Scout Association helped to pack and distribute the South West Festive Cheers Packs. This experiential involvement aimed to instil empathy, discipline and civic responsibility in youths through real-world engagement and meaningful interaction with residents.



Youth volunteers from Girl Guides Singapore packing groceries and essential items for the Festive Cheers Packs



Residents receiving the South West Festive Cheers Packs worth about \$88 each



I am thankful to receive this pack during the festive season. It makes me feel that there are a lot of people sharing their love and warmth with us."

Ms Liang Ping
South West District Resident

Chapter 4

LEARNING COMMUNITIES



Singapore's 60-year journey has, at its core, been a story of people who kept learning, adapting and growing. Building communities together begins with empowering everyone to develop a lifelong learning mindset. The CDCs equip residents with the knowledge and skills to support personal and professional development, build confidence, adapt to change and seize opportunities at every stage of life.



LAW AWARENESS WEEKS @ CDC AND ACCESS TO JUSTICE COMMUNITY CO-LAB

LAW AWARENESS WEEKS @ CDC (LAW@CDC) 2025

Celebrating Singapore's 60th year of nationhood, LAW@CDC 2025 continued the long-standing partnership between the five Community Development Councils and Pro Bono SG with the theme 'Let's Connect, Contribute and Care for our Community'. Through a series of free webinars and community legal talks on topics such as scams, workplace rights, family violence, cyber hygiene and end-of-life planning, the programme made legal knowledge more accessible and relevant to everyday life for all.

ACCESS TO JUSTICE COMMUNITY CO-LAB

A key highlight of LAW@CDC 2025 was the launch of the Access to Justice Community Co-Lab, a collaboration between Pro Bono SG, the National University of Singapore Faculty of Law, Singapore Management University School of Law, Singapore University of Social Sciences School of Law and the Singapore Corporate Counsel Association Pro Bono Chapter. The Co-Lab brings together law students and members of the legal fraternity to develop creative solutions, from technology-based initiatives to community programmes, that enhance legal literacy and improve access to justice.



The webinar highlighted the legal, emotional, and financial aspects of divorce. It emphasised the need for awareness of one's rights and responsibilities, as well as the importance of seeking professional assistance."

Jack Yew (fictitious name)

Participant from LAW@CDC 2025 Webinar "Marriage & Divorce – Understanding Your Rights (Civil Law)" on 24 September 2025



Partners, volunteers and community leaders coming together at LAW Awareness Weeks @ CDC 2025 to make legal knowledge more accessible and empower residents through community support

FINANCIAL FITNESS FESTIVAL & WORKSHOPS @ CENTRAL



Ms Janet Young of UOB and Ms Denise Phua, Mayor of Central Singapore District, discussing the importance of financial wellness with attendees at the Financial Fitness Festival

“

This initiative is not just about managing money; it's about empowering individuals with the knowledge and habits to secure their financial future.”

Ms Janet Young

Group Head, Channels and Digitalisation,
Strategic Communications and Brand, UOB

Central Singapore CDC and UOB partnered to make financial literacy practical and relevant through the familiar language of physical fitness.

The inaugural Financial Fitness Festival featured four interactive zones on saving, insurance protection, investing and legacy planning. Participants received a personalised financial “health booklet”, while the UOB Financial Health Check generated personalised reports to guide their financial wellness.

The festival also launched free Financial Fitness Workshops, co-developed and co-delivered by UOB and Central Singapore CDC. Built around “routines” to strengthen financial “muscle groups” at different life stages, the workshops made financial planning more relatable. By combining the CDC’s community networks with UOB’s financial expertise, the partnership brings financial literacy closer to residents’ everyday lives.



Participants coming together at the Financial Fitness Workshop to take charge of their financial wellbeing

SKILLSFUTURE @ CDC 2025 BY NORTH EAST CDC

SkillsFuture @ CDC aims to help the community to be more aware of the opportunities in the growth economies and take charge of their learning to navigate the future employment landscape through five district-level festivals. The festivals shine a spotlight on three highly sought-after industries of the future – Care, Digital and Green.

These five learning festivals, organised by the five CDCs at different times and venues, will feature workshops, seminars and live demonstrations to enable residents to have greater access to learning opportunities and resources to stay relevant and lead an enriching life.

The Career & Skills Level Up SkillsFuture Festival @ North East, held over two days at Sengkang Grand Mall, brought together job opportunities, skills training, and career guidance to support residents in their lifelong learning and employment journeys.

The festival was centred on the theme “Level Up For Life”, highlighting the importance of continuous learning and career growth. More than 20 employers offered over 2,500 job vacancies, providing residents with access to diverse career and upskilling opportunities.

Through skills discovery, career coaching, walk-in interviews, workshops, and industry talks, residents gained practical insights and support to navigate an evolving job market with confidence. Together with participating employers, training partners, and speakers, North East CDC continues to empower residents to build new skills, seize opportunities, and advance their careers.



Residents exploring SkillsFuture programmes and learning opportunities



Partnering with NECDC for SFF2025 was a rewarding opportunity for our organisation to connect with the community and share insights on the latest AI skills and workplace trends. We're honored to have played a part in encouraging individuals to embrace upskilling and stay future-ready in an ever-evolving digital landscape."

Babu Dilip
CEO, Info-Tech Academy

CAREER LAUNCH @ SOUTH EAST



An overview of Career Launch @ South East, bringing career opportunities and support together under one roof

Now in its second year, Career Launch @ South East continues to support residents in accessing job opportunities, receiving personalised career guidance, exploring upskilling pathways, and learning more about SkillsFuture resources.

This initiative attracted close to 2,000 participants and brought together more than 60 employers and training providers, alongside e2i Career Coaches, Jobs Nearby @ CDC Job Ambassadors and SkillsFuture Advisors.

Key highlights included a one-stop career fair featuring job opportunities, career coaching, skills and training advisory services, employer and training provider booths, networking sessions, and a Colour Analysis booth.



Mayor Dinesh Vasu Dash interacting with a young jobseeker at Career Launch @ South East

“ AI may change how we work, but sectors like healthcare, which I’m interested in pursuing, will always need the human touch. Having participated in Career Launch @ South East, I feel more confident knowing I can adapt and continue learning.”

Ms Cham En Qi
A-Level Graduate

SOUTH WEST COMMUNITY JOB FAIR

Since 2021, the South West Community Job Fairs have brought jobs closer to residents and provided training, upskilling know-how, and opportunities in partnership with community stakeholders.

Building on the strong foundation of the South West Community Job Fairs, South West CDC will continue to step up its efforts to bring jobs to the heartlands, as part of Jobs Nearby @ CDC. Job Ambassadors have been deployed progressively in Community Job Clinics at heartland locations across the district and will serve as the first touchpoint, offering residents personalised support and career advice tailored to their needs and aspirations.

This hands-on approach provides customised support and end-to-end guidance throughout the job-matching and placement process, connecting jobseekers with potential employers. Through a blend of virtual and on-site interviews, alongside training and upskilling programmes, the initiative has continued to strengthen the local employment landscape.



There's a good, diverse selection of companies here, giving jobseekers like me real opportunities to kickstart our careers."

Leong Rui Hong
Resident Jobseeker



A Job Ambassador providing personalised, one-on-one job matching support to a resident jobseeker, helping them navigate their employment journey with confidence



Residents attending on-site interviews at the South West Community Job Fair at Hillview Community Club

Chapter 5

SUSTAINABLE COMMUNITIES



The best gift we can give the next generation is a Singapore worth inheriting. Building communities together means cultivating an eco-friendly lifestyle and building a green environment for future generations. As we mark 60 years of nation-building, the CDCs work with communities to make sustainable choices part of everyday life and care for the environment we share.



CLEAN AND GREEN SINGAPORE DAY 2025 @ NORTH EAST



DPM Gan Kim Yong and Mayor Baey Yam Keng planting the Tempinis tree (Sloetia elongata) at Clean & Green Singapore Day 2025

“

By making sustainability education more interactive and relatable, we hope to inspire young learners to play an active role in building a more sustainable future.”

Neo Paramudya and Lau Swee Ying

from Team SolarFan, winners of Leaders of Tomorrow Hackathon

Anchored on the theme “Caring for Our Environment Together”, Clean & Green Singapore (CGS) Day 2025 brought together residents, community partners and government agencies to champion environmental stewardship and sustainability. Held in partnership with the National Environment Agency (NEA), National Parks Board (NParks) and Tampines Central Community Club, the event reinforced the importance of collective action in building a clean, green and sustainable Singapore for future generations.

A key highlight was the CGS SG60 Exhibition, which traced Singapore’s Clean & Green journey over six decades and featured key milestones in environmental sustainability and ongoing efforts under the Singapore Green Plan 2030. Residents also contributed recycled art pieces to a CGS and SG60-themed sculpture, reflecting the community’s shared commitment to a more sustainable future.

Community-led litter-picking and recycling drives encouraged residents to play an active role in caring for the environment, while a tree-planting ceremony continued a time-honoured tradition of nurturing a greener future.

North East CDC also partnered with Temasek Polytechnic to organise the Leaders of Tomorrow Hackathon, centred on “Innovating Sustainability Education for Schools”. The programme challenged students to develop engaging sustainability learning solutions for younger learners. Guided by industry mentors, the five finalist teams showcased their prototypes at CGS Day, demonstrating how youth-led innovation can advance sustainability education and inspire environmental action.

GREEN BOOTCAMP @ NORTH WEST

Green Bootcamp @ North West empowers youths to step up as green change makers, challenging them to think creatively and develop innovative solutions to tackle real-world environmental sustainability problems. Working in teams and guided by experienced community and corporate mentors, participants tackled pressing environmental challenges at both the community and corporate levels through workshops, learning journeys, and mentorship sessions.

The success of the Green Bootcamp @ North West event reflected the belief that youths have a vital role to play in shaping a more sustainable future, and that given the right platform and support, they are more than capable of leading the way.



This programme allowed me to step out of my comfort zone, come up with solutions to a problem that aligns with my passion in sustainability."

Kylie Tan Si Ning
Top 10 Finalist



Green Bootcamp @ North West participants and Mayor of North West District Mr Alex Yam, along with our District Councillors and judges for the event



Team Goon Lagoon, pitching their idea, Sewerz, a communal sewing space designed to promote fashion upcycling as a creative response to fast fashion

SUSTAINABLE LIVING @ SOUTH EAST



Students from St. Gabriel's Primary School shared with Speaker Seah Kian Peng and members of the public on the use of recycled drink bottles to create terrariums

Sustainable Living @ South East empowers residents and community partners to adopt sustainable practices and drive meaningful behavioural change towards a greener Singapore. Beyond awareness, the programme actively enables ground-up action through the Sustainable Living @ South East Grant, which supports residents who are keen to make a tangible impact on sustainability.

Recognising that residents and community partners often lack the resources to initiate green initiatives on their own, the grant has been made available from FY24 to FY26 to bridge this gap. Residents can apply for the grant to organise events and programmes across four key areas: Waste Reduction, Energy and Water Conservation, Food Sustainability, and Preserving a Clean and Green Environment.

In 2025, South East CDC funded nine ground-up green community projects, collectively engaging more than 1,100 participants and reaching close to 300 beneficiaries. These initiatives ranged from setting up community gardens and sharing green produce to promoting energy conservation efforts, reflecting a growing community-led movement towards a cleaner and greener South East district.



Sharing green produce harvested from the community garden at Bedok View Secondary School

“At St. Gabriel's Primary School's annual Green Carnival at Braddell Heights Community Hub, our P6 Gabrielites led hands-on activities on upcycling, energy-saving habits and zero-waste living. Their efforts showcased student leadership and environmental awareness, showing how small, collective actions can inspire real change.”

Mdm Lim Jia Shyuan

HOD/CCE, Student Development and School-Community Partnerships, St. Gabriel's Primary School

YOUNG TECHNOPRENEUR CHALLENGE

The Young Technopreneur Challenge (YTC) is an initiative organised by South West CDC in collaboration with HP Singapore and Junior Achievement Singapore. It empowers students to become problem-solvers by developing innovative solutions to real-world sustainability challenges, aligned with the United Nations Sustainable Development Goals, Singapore Green Plan 2030 and Sustainable South West Masterplan.

Through bootcamps, online learning and industry mentorship, students build future-ready skills in Science, Technology, Engineering and Mathematics (STEM) design thinking, business communications, pitching and presentation. Guided by HP Singapore staff mentors, the teams researched, prototyped and refined their ideas while gaining practical insights into the technopreneurship journey and exchanging ideas with students from different schools and industry professionals.

In 2025, YTC engaged about 50 youths from eight schools. Through the programme, South West CDC and its partners continue to nurture young innovators with the skills, confidence and sustainability mindset to contribute meaningfully to their communities.



The finalists pitched their proposals and prototypes to a panel of judges that included representatives from HP Inc and the South West CDC



Students showcased their prototypes and presented their solutions to the judges during the breakout room sessions



They were receptive to different ideas and open to rethinking their approach. That's the kind of learning mindset we should all have."

Ms Joanne Sta Maria
HP Singapore staff and YTC mentor

MOVING FORWARD



As Singapore commemorates SG60, the CDCs will continue strengthening communities through meaningful programmes that celebrate our shared identity, encourage active participation and foster stronger neighbourhood bonds.

The CDCs will continue to localise national priorities through initiatives such as ArtsEverywhere @ CDC, Walking Trails @ CDC and Jobs Nearby @ CDC, while enhancing digital services and deepening partnerships across the People, Public and Private sectors to better serve evolving community needs.

Together with our partners and residents, the CDCs remain committed to building caring, inclusive, resilient and connected communities where everyone has opportunities to contribute, connect and thrive.

CORPORATE GOVERNANCE



TERM LIMIT OF THE BOARD

The Mayors’ Committee Meeting (MCM) term of office coincides with that of the Council, and members are eligible for re-appointment upon completion of their terms. The Treasurer may not serve more than four consecutive years, and re-appointment may only be considered after a minimum lapse of two years.



COMPLIANCE WITH CODE OF GOVERNANCE (COG)

Please refer to the Governance Evaluation Checklist on the Charity Portal www.charities.gov.sg



GOVERNING BOARD MEETING* AND ATTENDANCE FOR THE FINANCIAL YEAR

Board members attendance for meetings held during Financial Year (FY) 2025 are as follows:

	Previous Appointments in Board and Date of Appointment	No. of Meetings Held	No. of Meetings Attended
CHAIRMAN Ms Low Yen Ling Senior Minister of State, Ministry of Culture, Community and Youth, Ministry of Trade & Industry and Mayor of South West District	Chairman: 5 March 2020	2	2
SECRETARY Ms Lim Kar Yee Senior Director CDC Planning and Development Division People’s Association	Secretary: 5 March 2020	2	2

**GOVERNING BOARD MEETING* AND
ATTENDANCE FOR THE FINANCIAL YEAR**

Board members attendance for meetings held during Financial Year (FY) 2025 are as follows:

	Previous Appointments in Board and Date of Appointment	No. of Meetings Held	No. of Meetings Attended
ASSISTANT SECRETARY Ms Yong Puay Khim General Manager South West Community Development Council (CDC)	Assistant Secretary: 21 March 2023 – 31 October 2025	1	1
Mr Steve Luo General Manager North West CDC	Assistant Secretary: 5 February 2026	1	1
TREASURER Mr Roy Chew Pei Wei General Manager South East CDC	Treasurer: 5 March 2020 – 31 December 2025	1	1
Ms Lau Siew Ching General Manager Central Singapore CDC	Treasurer: 4 August 2025	2	2
ASSISTANT TREASURER Ms Lau Siew Ching General Manager Central Singapore CDC	Assistant Treasurer: 21 March 2023 - 4 August 2025	2	2
Ms Bok Pit Zee General Manager North East CDC	Assistant Treasurer: 4 August 2025	2	2

*Mayors' Committee Meeting

**GOVERNING BOARD MEETING* AND
ATTENDANCE FOR THE FINANCIAL YEAR**

Board members attendance for meetings held during Financial Year (FY) 2025 are as follows:

	Previous Appointments in Board and Date of Appointment	No. of Meetings Held	No. of Meetings Attended
MEMBER Ms Denise Phua Lay Peng Mayor of Central Singapore District	Member: 5 March 2020	2	2
MEMBER Mr Desmond Choo Pey Ching Mayor of North East District	Member: 5 March 2020 – 22 May 2025	0	0
MEMBER Mr Baey Yam Keng Mayor of North East District	Member: 23 May 2025	2	2
MEMBER Mr Alex Yam Mayor of North West District	Member: 27 July 2020	2	1
MEMBER Mr Mohd Fahmi Bin Aliman Mayor of South East District	Member: 5 March 2020 – 22 May 2025	0	0
MEMBER Mr Dinesh Vasu Dash Mayor of South East District	Member: 23 May 2025	2	1
MEMBER Mr Jimmy Toh Chief Executive Director, People's Association	Member: 1 January 2023	2	2

*Mayors' Committee Meeting

COUNCIL CHAIRMEN AND VICE-CHAIRMEN

CENTRAL SINGAPORE CDC

CHAIRMAN

Ms Denise Phua Lay Peng
Mayor of Central Singapore District

VICE-CHAIRMEN

Mr Darryl David
Adviser to Ang Mo Kio GRC Grassroots Organisations

Mr Saktiandi Supaat
Adviser to Bishan-Toa Payoh GRC Grassroots Organisations

NORTH EAST CDC

CHAIRMAN

Mr Baey Yam Keng
Mayor of North East District

VICE-CHAIRMEN

Dr Mohamed Elmie Bin Nekmat
Adviser to Sengkang GRC Grassroots Organisations

Mr Shamsul Kamar Bin Mohamed Razali, PBM
Adviser to Aljunied GRC Grassroots Organisations

Ms Yeo Wan Ling
Adviser to Punggol GRC Grassroots Organisations

NORTH WEST CDC

CHAIRMAN

Mr Alex Yam Ziming
Mayor of North West District

VICE-CHAIRMEN

Mr Liang Eng Hwa
Adviser to Bukit Panjang Grassroots Organisations

Mr Ng Shi Xuan
Adviser to Sembawang GRC Grassroots Organisations

Ms Lee Hui Ying
Adviser to Nee Soon GRC Grassroots Organisations

SOUTH EAST CDC

CHAIRMAN

Mr Dinesh Vasu Dash
Mayor of South East District

VICE-CHAIRMEN

Ms Jessica Tan Soon Neo
Adviser to East Coast GRC Grassroots Organisations

Ms Tin Pei Ling
Adviser to Marine Parade-Braddell Heights GRC Grassroots Organisations

SOUTH WEST CDC

CHAIRMAN

Ms Low Yen Ling
Chairman of Mayors' Committee and Mayor of South West District

VICE-CHAIRMEN

Mr Ang Wei Neng
Adviser to West Coast-Jurong West GRC Grassroots Organisations (Nanyang)

Dr Choo Pei Ling
Adviser to Chua Chu Kang GRC Grassroots Organisations (Tengah)

Mr David Hoe
Adviser to Jurong East-Bukit Batok GRC Grassroots Organisations (Clementi)

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Ms Lau Siew Ching

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Mr Goh Kok Leong
Mr Koh Puay Heong, Joe, PBM
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Mr Lim Sing Siong, Charles, BBM
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Mdm Noelene De Foe, BBM(L)
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Mr Tang Keen Yam, Alan, PBM
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Acting Chairman

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Mr Tan Kuan-Sern, Raymond

Mr Tan Hong Ju, Erek, PBM

Mdm Wu Siew Koon, Connie

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Ms Tan Shu Mei, Nora

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Ms Ung Bee Koon

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Mr Koo Pheng Kim, Markus, BBM

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Mr Nathaniel Kwek

Ms Shailaja d/o Kamalasanan, PBM

Mr Tan Kok Teng, Wilfred

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Ms Jayagowry d/o Appalasamy

Mr Lee Cheow Kang

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Mr Tay Guan Yong, Benjamin, PBM

Mr Wong Yu Lin, Jack

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Mr Sim Chuan San, BBM

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Mr Chua Yu-Jin

Mr Eusuff Ali s/o N B M Mohamed Kassim

Mr Foong Weng Loong, Ralph, PBM

Ms Santha d/o Raman

Mr Sia Geok Lin, Edwin

Ms Siti Nuraisha Binte Safri

Mr Tan Lih Woei

Mr Wu Jeff Jan Yuan

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Mrs Lee Hui Feng, PPA(P)

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Mr Daniel Mohd Herwan

Mr Kon Boon Keong, Steve

Ms Molly Yeo Suan Gek, BBM

Mr Ong Khong Weng, Alvin, PBM

Dr Roland Yeow Theng Nam

Mr Teh Seng Lee, Bobby, BBM

COUNCIL MEMBERS

SOUTH EAST CDC

SECRETARY-TREASURER

Mr Roy Chew Pei Wei
(1 April 2025 – 31 December 2025)
Ms Siti Maishara Binte Mohd Said
(1 January 2026 – present)

COMMUNICATIONS

Chairman

Mr Chye Choon Hoong

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Mr Lee Tee Loon, BBM
Mr Lum Wei Yuen Isaac, PBM
Mdm Norshima Binte Abdul Aziz
Mr Quek Chun Hou Terence, BBM
Dr Yusuf Ali, JP, PBM

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Mr Goi Kok Ming, Kenneth, BBM

Members

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Mr Lum Wai Meng
Mr Ng Cher Yan, BBM
Mr Ong Eng Ann, BBM
Ms Tan Lay Kheng
Ms To Sock Hian, Jessie, PBM

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Mr Ngoh Tai Wee, David, BBM

Vice-Chairmen

Mr Ang Aik Leng, BBM
Mr James Tan

Members

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Mr Lin Xinjie, Ricky
Mr Ong Beng Lee
Mr Pradeep Kumar s/o Amilal Raichand Doshi, PBM
Mr Quek Chun Hou Terence, BBM
Mr S. Yogeeswaran, PBM
Dr Tan Hsien Liang Terence
Mr Tan Khoon Tuan, Kenneth, PBM
Ms To Sock Hian, Jessie, PBM

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Vice-Chairman

Dr Shum Jin-Wen Eugene, PBM

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Mr Boxall David Anthony
Mdm Cheng Fong Leng, Ruth, BBM
Mr Goi Kok Ming, Kenneth, BBM
Mr Ling Chong Boon Paul, PBM
Mr Lum Wai Meng
Dr Ramesh Wijaya
Ms Tan Lay Kheng
Dr Yek Tiew Ming, PPA(P), BBM
Dr Yusuf Ali, JP, PBM

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Chairman

Ms Chen Shulian, Cheryl, PBM

Vice-Chairman

Mr Yong Yih Ming

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Mr Abdullah Shafie Bin Mohd Sidik, JP, BBM(L)
Mr Alvin Goh Kian Heng, PPA(P)
Mr Ang Chee Seng
Mr Ganesh s/o R. Kalyanam, JP, PPA(P)
Mr Lim Thiam Poh, Anthony, BBM(L)
Mr Ling Chong Boon Paul, PBM
Mdm Norshima Binte Abdul Aziz
Mr Shepherdson Percival Joseph
Ms Teo Cheo Tee, Eileen, PBM

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Chairman

Mr Chin Sau Ho, PBM

Vice-Chairmen

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Mr Adam Abdur Rahman, JP, BBM

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Dr Navin Prabu Rajagobal
Ms Nur Arina Binte Dafir
Mr Teo Han Siong, Calvin, BBM

COUNCIL MEMBERS

SOUTH WEST CDC

SECRETARY-TREASURER

Ms Yong Puay Khim

(1 April 2025 - 31 October 2025)

Ms Wilna Tan

(1 November 2025 - 31 March 2026)

ENVIRONMENT

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Mr Tiew Chew Meng, BBM

Co-Chairman

Mr Chng Lye Chye, Lionel

Vice-Chairmen

Mr Loo Deliang, PBM

Mr Soh Wai Wah, PPA(E)

Secretary

Dr Lee Hui Mien, PBM

Members

Mr Ang Ying Thye, PBM

Mr Jimmy Tay, BBM

Mr Ricky Lin

Mr Tan Kai En, Calvin

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Co-Chairman

Ms Wee May Ling, Jenny, BBM

Vice-Chairman

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Mr Ng Yi-Xian

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Mr Nicholas Ee Kok Kiang, PBM

Mr T Thambyrajah, PBS

Ms Vivian Lim

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Mr Lau Chin Huat, PBM

Vice-Chairman

Mr Chew Hai Chwee

Secretary

Mr Pathik Gupta

Members

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Mr Lim Him Chuan

Mr Mah Wei Siang, Kenny

Mr Manish Kumar Tibrewal

Mr Yeong Wai Teck, BBM

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Co-Chairman

Mr Quek Lit Sin, PPA(G)

Vice-Chairman

Mr Jaffar Mydin

Secretary

Ms Cho Pei Lin

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Mr Lee Zongdao, Alex, PBM

Dr Loke Wai Chiong

Mr Low Min Chye, PBM

Mr Selvakumar s/o Panneerselvam, BBM

Dr Tan Ban Leong, Kenny, JP

Mr Tang Yee Kit, Samuel, BBM

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Mr Anthony Tan Kang Uei, PBM

Vice-Chairman

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Ms Seow Chui Hoon, Alice, PPA(P)

Secretary

Ms Heng Chee Bee, Margaret, BBM

Members

Ms Ang Ai Ling, Irene, PBM

Dr Kwoh Chee Keong, PBM

Mr Tan Kim Chooi, Jude

SOCIAL SERVICE

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Co-Chairman

Mr Lim Hui Jie

Vice-Chairman

Mr Amran Bin Jamil

Ms Fiona Lee

Secretary

Mr Khairilanwar Bin Baharudin

Members

Ms Koh Chuey Keen, Jenny, BBM

Mr Koh Kong Wen, PBM

Mr Leng Chin Fai

Mr Loy Guo Wei, Daryl

Mdm Rahayu Binti Buang, PPA(G)

Mr Wang Swee Kit, Winston, PBM

FINANCIAL INFORMATION

STRUCTURE

The Community Development Council (CDC) is managed by a Council comprising the Chairman and members. The Council is appointed by the Chairman or Deputy Chairman of the People’s Association Board of Management. The CDC is governed by the People’s Association (CDC) Rules.

MANAGEMENT OF CONFLICT OF INTEREST

A member of the Council or the sub-committee who is in any way, directly or indirectly, interested in a transaction or project or other matter of the Council or sub-committee shall disclose the nature of his interest at the first meeting of the Council or sub-committee at which he is present after the relevant facts have come to his knowledge. A disclosure shall be recorded in the minutes of meeting of the Council or sub-committee and, after the disclosure, that member:

- a. Shall not take part in any deliberation or decision of the Council or sub-committee with respect to that transaction or project; and
- b. Shall be disregarded for the purpose of constituting a quorum of the Council or sub-committee for such deliberation or decision.

WHISTLE BLOWING POLICY

The CDCs adopt the People’s Association’s guidelines on handling of possible irregularities which provides an independent avenue to raise concerns about actual or suspected irregularities or breach of policies to laws or regulations.

FINANCE MATTERS

Description of instrument setting up the charity
The CDC Project Management Fund Committee was set up as a Fund governed by Rules and Regulations.

Review of Financial State
The financial year period of 2025 refers to 1 April 2025 to 31 March 2026. The amount of donations raised for the financial year was \$19.7 million. This was an increase of \$0.6 million compared to FY2024 (\$19.1 million). The Fund also recorded a deficit of \$18.1 million for the financial year. Overall, there was an accumulated surplus of \$143.9 million.

Related Entity
People’s Association

FUNDING

The CDC is financially supported by donations and government grants.

RESERVE POLICY

	FY2025	FY2024	% Increase/Decrease
DONATIONS (APPROX.)	\$19,757,933	\$19,119,726	3%
UNRESTRICTED FUNDS (RESERVES)	\$143,863,552	\$161,977,913	-11%
ANNUAL OPERATING EXPENDITURE	\$2,709,208,173	\$967,636,049	180%*
RATIO OF RESERVES TO ANNUAL OPERATING EXPENDITURE	0.05 : 1	0.17 : 1	-

The reserves that CDCs have set aside provide financial stability and the means for the development of CDCs’ programmes and services. The CDCs look at their reserve level when they prepare the financial statements for council meetings.

Banker OCBC Bank External Auditor Ernst & Young LLP

*The expenditure increase includes SG60 Vouchers disbursement.



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NORTH WEST CDC

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Woodlands Civic Centre
Singapore 730900
Tel: 6248 5566

SOUTH WEST CDC

The JTC Summit
8 Jurong Town Hall Road #26-06
Singapore 609434
Tel: 6316 1616

NORTH EAST CDC

1 Tampines Walk #04-31
Our Tampines Hub
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Tel: 6424 4000

SOUTH EAST CDC

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